

MPS Ltd

Bloomberg Code: MPS IN

India Research - Stock Broking

Capitalizing on Outsourcing Opportunities in Digital Publishing

Declining print sales in major markets and gaining digital publishing; favourable condition for the company: Changing consumer preference towards the digital book format leading to declining print, we believe that the company stands in sweet spot to take advantage increasing flow of the global publishers outsourcing work to India and we expect the company to grow at 7.8% CAGR on standalone basis drung FY15-17E.

Successful turnaround after acquisition by rationalising employee cost and service locations, with favourable rupee depreciation against US dollar to contribute to MPS's topline: Successful turnaround with improved operating efficiency by downsizing its service locations and increasing the employee count at its low cost Dehradun facility along with favourable rupee deprecation against US dollar, we expect the company to maintain its EBITDA margin in the range of 37-38% and grow at 7.4% CAGR in FY15-17E.

Inorganic growth an appropriate path ahead, benefitting from the publishing industry consolidation: With 3 acquisitions in last two years, the company has opted for inorganic method to scale quickly in terms of range of services offered to its clients. We believe that this approach to be favourable as the publishing industry is under consolidation and also the company can quickly fill the gaps in its service offerings and help better mine the top contributing clients.

Valuation and Outlook

Increased outsourcing work from the global publishers towards India, with improving services capabilities from inorganic growth to better mine the top contributing clients of the company and tight control over operating cost, we expect the company to perform better in the near term. At CMP of Rs.798, the stock is trading at PE of 25.0x and 23.8x of its FY16E and FY17E standalone earnings respectively. We recommend a "**BUY**" rating with a target price of Rs. 930 representing an upside potential of 17%.

Key Risks

- Concentration risk due to dependability on few clients.
- Currency volatility could impact revenue estimates.
- Outcome of inorganic growth.

Exhibit 1: Valuation Summar	y				
YE Mar (Rs. Mn)	FY13	FY14	FY15	FY16E	FY17E
Net Sales	1640	1883	2032	2170	2360
EBITDA	429	647	759	828	875
EBITDA Margin (%)	26.2	34.4	37.3	38.2	37.1
Adj. Net Profit	319	434	587	595	624
EPS (Rs.)	19.0	25.8	31.5	32.0	33.5
RoE (%)	38.6	46.9	**23.1	22.2	21.9
PE (x)*	6.6	14.1	30.0	25.0	23.8

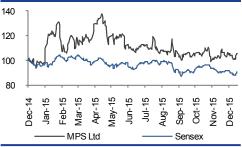
Source: Company, Karvy Research, "Represents multiples for FY13, FY14 & FY15 are based on historic market price. ** This RoE figure is taking into account QIP issuance of Mar 2015. RoE (ex. QIP issue) works out to 45.3%.

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Recommendation (Rs.)	
CMP (as on Dec 18, 2015)	798
Target Price	930
Upside (%)	17
Stock Information	
Mkt Cap (Rs.mn/US\$ mn)	14872 / 224
52-wk High/Low (Rs.)	1096 / 697
3M Avg. daily volume (mn) 0.01
Beta (x)	1.09
Sensex/Nifty	25519 / 7762
O/S Shares(mn)	18.6
Face Value (Rs.)	10.0
Shareholding Pattern (%)	
Promoters	67.8
Flls	5.1
DIIs	5.1
Others	22.0
Stock Performance (%)	
1M	3M 6M 12M

	• •			
	1M	3M	6M	12M
Absolute	(2)	(1)	(4)	5
Relative to Sensex	(1)	2	2	12
Source: Bloombera				

Relative Performance*



Source: Bloomberg; *Index 100

Analyst Contact

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Company Financial Snapshot (Y/E Mar)

Profit & Loss (Rs. Mn)

Profil & LOSS (RS. WIII)			
	FY15	FY16E	FY17E
Net sales	2032	2170	2360
Optg. Exp (Adj for OI)	1273	1341	1485
EBITDA	759	828	875
Depreciation	52	54	58
Interest	3	3	3
Other Income	106	121	121
PBT	810	893	935
Тах	301	297	311
Adj. PAT	587	595	624
Profit & Loss Ratios			
EBITDA margin (%)	37.3	38.2	37.1
Net margin (%)	28.9	27.4	26.4
P/E (x)	30.0	25.0	23.8
EV/EBITDA (x)	20.9	18.0	17.0
Dividend yield (%)	2.3	2.5	2.6
Source: Company, Karvy Research			

Source: Company, Karvy Research

Balance sheet (Rs. Mn)

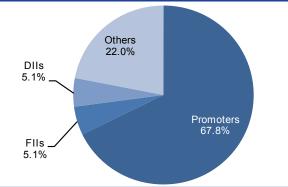
	FY15	FY16E	FY17E
Total Assets	2775	2940	3113
Net Fixed assets	215	201	193
Current assets	2163	2238	2318
Other assets	397	502	602
Total Liabilities	2775	2940	3113
Networth	2536	2687	2844
Debt	0	0	0
Current Liabilities	233	248	263
Deferred Tax	6	6	6

Balance Sheet Ratios			
RoE (%)	23.1	22.2	21.9
RoCE (%)	32.1	33.3	33.0
Net Debt/Equity	(0.1)	(0.1)	(0.1)
Equity/Total Assets	11.8	13.4	14.7
P/BV (x)	6.9	5.5	5.2

**This RoE figure is taking into account QIP issuance of Mar 2015. RoE (ex. QIP issue) works out to 45.3%.

Source: Company, Karvy Research

Exhibit 2: Shareholding Pattern (%)

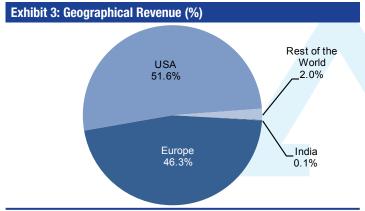


Company Background

MPS Ltd is engaged in the business of providing publishing solutions viz, typesetting and data digitalization services for the overseas publishers and supports international publishers through every stage of the author-to-reader publishing process and provides a digital-first strategy for the publishers across content production, enhancement and transformation, delivery and customer support. It offers diverse geographic spread catering to US and European countries. Earlier, in the year 2011, the company was acquired by the Adi BPO services Ltd from the HM Publishers holding Ltd. Under the current management, the company successfully witnessed turnaround in a span of four years. The company has expanded through inorganic expansion and acquired three companies in USA namely Elements LLC, Electronic Publishing Service Inc and TSI evolve Inc under its US subsidiary MPS North America LLC.

Cash Flow (Rs. Mn)			
	FY15	FY16E	FY17E
PBT	*888	893	935
Depreciation	52	54	58
Interest (net)	(11)	(119)	(119)
Tax	(258)	(298)	(312)
Changes in WC	(76)	(56)	(64)
Others	(95)	0	0
CF from Operations	499	474	498
Capex	(28)	(40)	(50)
Investment	(1489)	(81)	(50)
Others	15	121	121
CF from Investing	(1501)	(0)	21
Change in Equity	1478	0	0
Change in Debt	(4)	(3)	(3)
Dividends	(438)	(444)	(466)
CF from Financing	1036	(447)	(468)
Change in Cash	34	27	51

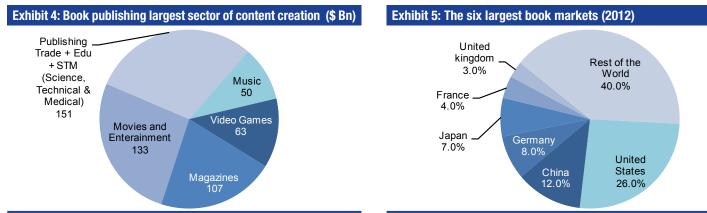
Source: Company, Karvy Research, *Include exceptional item





Declining print sales across the major markets (Europe and North America) and gaining digital publishing leading to a favourable proposition for MPS:

The traditional publisher's delivery model witnessed a significant change with the advent of e-commerce platform such as Amazon.com in US, which resulted in a shift towards online sales, forcing the retail book stores chain out of business. Not only did the consumers adopted the way they bought the books, even reading habits started to witness a change. With the increasing sales of the various electronic devices such as Tabs, Smart Mobile Phones and PCs, publishers had to adapt to various digital formats such as e-book, e-publ's (e-publication), XML and HTML formats suiting for various platforms such as Amazon's Kindle, Kobo's reader, etc.



Source: Rüdiger Wischenbart for the International Publishers Association, Karvy Research

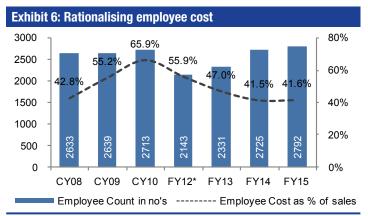
Source: Rüdiger Wischenbart for the International Publishers Association, Karvy Research

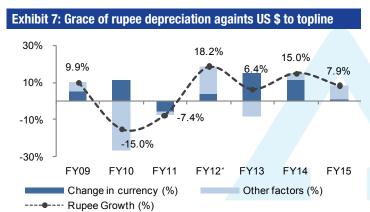
Book publishing is the largest segment in the content creation industry, with only six largest publishing markets accounting for nearly 60% of the global publishing market. Revenues from e-books accounted for a significant share of the total revenues of global publishers. During the year 2013, e-books accounted for 21% of the total trade sales in US. In the United Kingdom, e-books represented 15% of publishers' total digital and physical book sales in 2013. In the same year, in Germany, e-books comprised 3.9% of all trade sales, up from 2.4% in 2012. In terms of volume, e-books grew by 63% (compared to 200% in 2012). This adoption of the publishing industry towards digital platform has opened up opportunity for the publishing service companies like MPS Ltd. India is estimated to receive US\$1.2-1.5 Bn annually of outsourcing work from the global publishers, which has witnessed a growth of 15% CAGR over past 10 years and is expected to maintain the same in coming years. We believe that MPS stands in a sweet spot to take advantage with increasing flow of global publishers outsourcing work to India, we expect the company to grow at a 7.8% CAGR on standalone basis during FY15-17E.

Successful turnaround after acquisition by rationalising employee cost and service locations, with favourable rupee depreciation to contribute to MPS' topline growth:

ADI BPO services Pvt Ltd successfully steered MPS after its acquisition in year 2011 to a comfortable position by FY15 and improved its operating margins from 9% in CY09 to 37% in FY15. The company was able to achieve the performance because of the two reasons i.e. improved operating efficiency and the grace of rupee depreciation against US dollar.

In order to improve its operating efficiency, the company downsized from 8 locations in year 2010 to 6 locations in year 2015 with consolidation in the Chennai location and included a new service location at Dehradun. With the downsizing of its location, the company was able to bring down its employee cost which was facilitated by increase in the employee count at the Dehradun facility enjoying the low cost employee advantage.





Source: Company, Karvy Research, *Annualized for 12 months

Source: Company, Karvy Research, *Annualized for 12 months



In terms of top line, the company stood befitted mainly by rupee depreciation. The company's revenue in dollar terms witnessed a de-growth of -2.0% CAGR from CY08-FY15, where as revenue in terms of rupee saw a growth of 3.8% CAGR during the same period on the account of rupee depreciation against the US dollar, hence realising higher rupee revenue for every dollar earned.

We expect the company to maintain its operating cost under control with management discipline to cap its employee cost in the range of 41-42% of the total sales; and also at its Dehradun facility, the company has capacity of 2,000 employee strength. Of which, currently 1,000 seats have been occupied giving enough headroom for the company to increase its employee strength without any additional facility. While we expect the business volumes to pick-up as the management is currently focusing on volumes, trading-off the price premium, and also with increasing contribution from the Top 10 & Top 5 clients due to increased mining by extending the services to be larger part of the outsourcing and with addition of new clients. But, at the same time, we maintain a cautious note on rupee appreciation against dollar exerting pressure on margins.

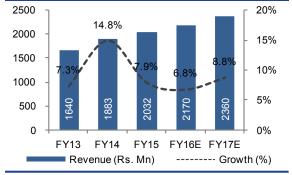
Inorganic growth an appropriate path ahead, benefitting from the publishing industry consolidation:

In order to increase the size and capability of the services provided in the larger publishing markets, the company has devised an inorganic approach to help scale the company quickly with complimentary capabilities. In this direction, the company has made three acquisitions in the span of last two years i.e. Elements LLC, Electronic Publishing Services Inc, (EPS) and TSI Evolve in US in the education publishing space. It has raised a QIP issue in Mar 2015 to the tune of Rs.1500 Mn, allowing the company to benefit from the opportunities from consolidation taking place in the publishing industry.

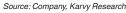
Exhibit 8: Business Assumptions					
Y/E Mar (Rs. Mn)	FY14	FY15	FY16E	FY17E	Comments
Revenue	1883	2032	2170	2360	
Revenue Growth (%)	14.8	7.9	6.8	8.8	We expect the revenue to grow at the rate of 7.8% CAGR in FY15-17E on the back of increased volumes.
EBITDA	647	759	828	875	
EBITDA Margins (%)	34.4	37.3	38.2	37.1	We expect the company to manage its EBITDA margins in the range of 37-38% due to the disciplined control over the employee cost.
PAT (normalized)	434	587	595	624	
Fully Diluted EPS (Rs.)	25.8	31.5	32.0	33.5	
Fully Diluted EPS Growth (%)	36.2	22.1	1.4	4.8	
Capex (ex. Acquisition) - cash capex	(25)	(28)	(40)	(50)	
Net CFO	425	499	474	498	
Net Debt	(97)	(128)	(155)	(206)	
Free Cash Flow	400	471	434	448	



Exhibit 9: Revenue to grow at 7.8% in FY15-17E



The company has witnessed 11% CAGR during FY13-15 in the rupee terms, but in dollar terms, it stood at 5% growth rate with dollar appreciating at 6% during the same period. We expect the company revenue in dollar terms to grow at 3.1% CAGR. However, assuming the US dollar at the average price of around Rs. 65/\$, we expect the revenue in rupee terms to grow at 7.8% CAGR in FY15-17E on the standalone basis.

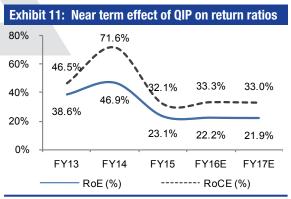


FY16E-17E 37.3% 38.2% 37.1% 900 34.4% 40% 875 26.2% 828 30% 759 600 647 20% 429 300 10% 0 0% **FY13 FY14** FY15 FY16E FY17E EBITDA (Rs. Mn) ----- EBITDA Margins (%)

Exhibit 10: EBITDA to be in the range of 37-38% in

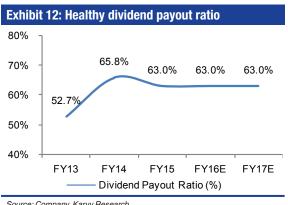
Employee cost being the major cost component for the company, management has strategically managed it with the relocation to the low cost facilities. The company with its discipline to maintain its employee cost between 41-42%, we expect the operating margins to be in the range of 37-38% in FY16E-17E.

Source: Company, Karvy Research



Profitability of the company witnessed improvement after the takeover during the period FY12-15 with RoE (ex. QIP issue) at 45.3% & RoCE (ex. QIP issue) at 78.5% in FY15. We expect the company to witness a drag in its returns ratio during FY16E-17E mainly on account of the QIP issue in March 2015.

Source: Company, Karvy Research



The company has been paying consistent dividend and maintained a healthy dividend payout ratio in the range of 53-63% in the period FY13-15. We expect the company to maintain the same during year FY16E-17E in the range of 63%.



	Low				High
	1	2	3	4	5
Quality of Earnings				\checkmark	
Domestic Sales	\checkmark				
Exports					\checkmark
Net Debt/Equity	\checkmark				
Working Capital Requirement		\checkmark			
Quality of Management				\checkmark	
Depth of Management				\checkmark	
Promoter				\checkmark	
Corporate Governance				\checkmark	



Valuation & Outlook

Increased outsourcing work from the global publishers towards India, with improving services capabilities with inorganic growth to better mine the top contributing clients of the company and better control over the operating cost, we expect the company to perform better in the years to come. At CMP of Rs.798, the stock is trading at PE of 25.0x and 23.8x of its FY16E and FY17E standalone earnings respectively. We recommend a "**BUY**" rating with a target price of Rs. 930 representing an upside potential of 17%.



Source: Bloomberg, Karvy Research

Exhibit 15 (a): Comparative Valuation Summary														
	CMP	Мсар		EV/EBI	TDA (x)			P/E	(x)			EPS	(Rs.)	
	(Rs.)	(Rs. Mn)	FY14	FY15	FY16E	FY17E	FY14	FY15	FY16E	FY17E	FY14	FY15	FY16E	FY17E
MPS Ltd	798	14872	9.0	20.9	18.0	17.0	14.1	30.0	25.0	23.8	25.8	31.5	32.0	33.5
Repro India Ltd	488	5317	5.0	13.0	15.0	13.0	6.0	20.0	50.0	31.0	24.0	17.0	10.0	16.0

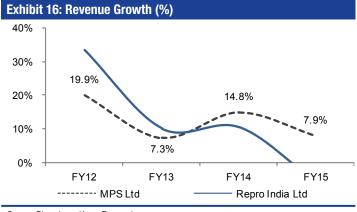
Source: Bloomberg, Karvy Research

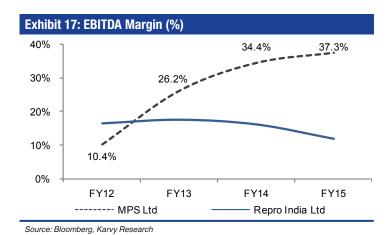
Exhibit 15 (b): Co	Exhibit 15 (b): Comparative Operational Metrics Summary													
	CAG	R % (FY15-	17E)		RoE	(%)		Pr	ice Perf (%	b)		Net Sales	(Rs. Mn)	
	Sales	EBITDA	EPS	FY14	FY15	FY16E	FY17E	3m	6m	12m	FY14	FY15	FY16E	FY17E
MPS Ltd	7.8	7.4	3.1	46.9	23.1	22.2	21.9	(0.7)	(4.4)	4.7	1883	2032	2170	2360
Repro India Ltd	17.0	15.0	(3.8)	13.1	9.6	5.6	9.0	24.3	0.8	72.7	4211	3956	4718	5438

Source: Bloomberg, Karvy Research, ** This RoE figure is taking into account QIP issuance of Mar 2015. RoE (ex. QIP issue) works out to 45.3%.

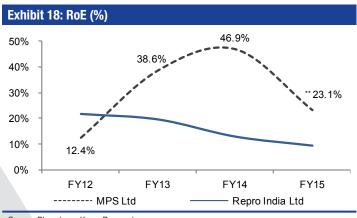


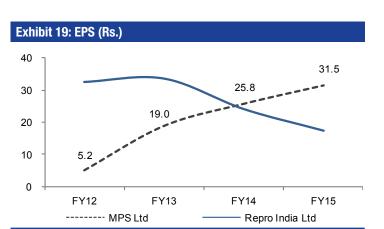
Peer Comparison





Source: Bloomberg, Karvy Research





**This RoE figure is taking into account QIP issuance of Mar 2015. RoE (ex. QIP issue) works out to 45.3%.

Source: Bloomberg, Karvy Research

Key Risks

- Concentration risk due to dependability on few clients.
- Currency volatility could impact revenue estimates. •
- Outcome of inorganic growth. •

Source: Bloomberg, Karvy Research.





Financials

Exhibit 20: Income Statement					
YE Mar (Rs. Mn)	FY13	FY14	FY15	FY16E	FY17E
Revenues	1640	1883	2032	2170	2360
Growth (%)	*7.3	14.8	7.9	6.8	8.8
Operating Expenses	1211	1236	1273	1341	1485
EBITDA	429	647	759	828	875
Growth (%)	*170.8	50.8	17.2	9.2	5.6
Depreciation & Amortization	74	51	52	54	58
Other Income	50	67	106	121	121
EBIT	405	663	813	895	938
Interest Expenses	6	4	3	3	3
PBT	400	659	810	893	935
Тах	81	225	301	297	311
Adjusted PAT	319	434	587	595	624
Growth (%)	*266.7	36.2	35.1	1.4	4.8

Source: Company, Karvy Research; * Note: Calculation based on FY12 normalized value.

Exhibit 21: Balance Sheet					
YE Mar (Rs. Mn)	FY13	FY14	FY15	FY16E	FY17E
Cash & Cash Equivalents	111	97	128	155	206
Sundry Debtors	298	288	327	342	359
Inventory	89	0	0	0	0
Loans & Advances	246	230	252	280	333
Investments	177	280	1769	1850	1900
Net Block	218	189	215	201	193
Miscellaneous	20	86	84	112	122
Total Assets	1158	1170	2775	2940	3113
Current Liabilities & Provisions	286	243	233	248	263
Debt	45	0	0	0	0
Other Liabilities	1	1	6	6	6
Total Liabilities	332	244	239	254	269
Shareholders Equity	168	168	186	186	186
Reserves & Surplus	658	758	2350	2500	2658
Total Networth	826	926	2536	2687	2844
Total Networth & Liabilities	1158	1170	2775	2940	3113



/E Mar (Rs. Mn)	FY13	FY14	FY15	FY16E	FY17E
РВТ	399	659	888	893	935
Depreciation	74	51	52	54	58
Interest	6	4	3	3	3
Tax Paid	(85)	(191)	(258)	(298)	(312)
nc/dec in Net WC	(17)	(81)	(76)	(56)	(64)
Other Income	(12)	(12)	(14)	(121)	(121)
Other non cash items	(49)	(4)	(95)	0	0
Cash flow from operating activities	316	425	499	474	498
nc/dec in capital expenditure	(39)	(25)	(28)	(40)	(50)
nc/dec in investments	(43)	(91)	(1475)	40	71
Others	9	3	1	0	0
Cash flow from investing activities	(74)	(113)	(1501)	(0)	21
nc/dec in borrowings	(6)	(2)	(1)	0	0
ssuance of equity	0	0	1478	0	0
Dividend paid	(235)	(335)	(438)	(444)	(466)
Interest paid	(1)	(1)	(3)	(3)	(3)
Cash flow from financing activities	(242)	(337)	1036	(447)	(468)
Net change in cash	(0)	(25)	34	27	51

Source: Company, Karvy Research

Exhibit 23: Key Ratios					
YE Mar	FY13	FY14	FY15	FY16E	FY17E
EBITDA Margin (%)	26.2	34.4	37.3	38.2	37.1
EBIT Margin (%)	24.7	35.2	40.0	41.3	39.7
Net Profit Margin (%)	19.4	23.1	28.9	27.4	26.4
Dividend Payout Ratio (%)	52.7	65.8	63.0	63.0	63.0
Net Debt/Equity (x)	(0.1)	(0.1)	(0.1)	(0.1)	(0.1)
RoE (%)	38.6	46.9	*23.1	22.2	21.9
RoCE (%)	46.5	71.6	**32.1	33.3	33.0

Source: Company, Karvy Research.

* This RoE figure is taking into account QIP issuance of Mar 2015. RoE (ex. QIP issue) works out to 45.3%.

** This RoCE figure is taking into account QIP issuance of Mar 2015. RoCE (ex. QIP issue) works out to 78.5%.

Exhibit 24: Valuation Parameters					
YE Mar	FY13	FY14	FY15	FY16E	FY17E
EPS (Rs.)	19.0	25.8	31.5	32.0	33.5
DPS (Rs.)	10.0	17.0	22.0	20.2	21.1
BV (Rs.)	49.1	55.1	136.2	144.3	152.8
PE (x)*	6.6	14.1	30.0	25.0	23.8
P/BV (x)*	2.6	6.6	6.9	5.5	5.2
EV/EBITDA (x)*	4.6	9.0	20.9	18.0	17.0
EV/Sales (x)*	1.2	3.1	7.8	6.9	6.3

Source: Company, Karvy Research; *Represents multiples for FY13, FY14 & FY15 are based on historic market price



Stock Ratings	Absolute Returns
Buy	> 15%
Hold	5-15%
Sell	<5%

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